

# CONSOLIDATED FINANCIAL HIGHLIGHTS

KURARAY CO., LTD. AND ITS CONSOLIDATED SUBSIDIARIES

| Years ended March 31                         | Millions of yen |                |                |                |                |                | Millions of U.S. dollars (Note 1) | Millions of Euro (Note 2) |
|--|-----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------------|---------------------------|
|  | FY2009<br>2010  | FY2008<br>2009 | FY2007<br>2008 | FY2006<br>2007 | FY2005<br>2006 | FY2004<br>2005 | FY2009<br>2010                    | FY2009<br>2010            |
| Net sales                                    | ¥ 332,880       | ¥ 376,777      | ¥ 417,601      | ¥ 385,284      | ¥ 375,072      | ¥ 354,874      | \$ 3,579                          | € 2,663                   |
| Cost of sales                                | 237,198         | 275,912        | 295,220        | 275,885        | 266,283        | 254,114        | 2,550                             | 1,897                     |
| Selling, general and administrative expenses | 65,230          | 71,585         | 74,250         | 69,178         | 70,512         | 67,572         | 701                               | 521                       |
| Operating income                             | 30,451          | 29,280         | 48,130         | 40,220         | 38,277         | 33,186         | 327                               | 243                       |
| Net income                                   | 16,315          | 12,984         | 25,554         | 22,412         | 21,185         | 18,465         | 175                               | 130                       |
| Capital expenditures                         | 19,879          | 38,925         | 42,720         | 37,700         | 33,871         | 45,715         | 213                               | 159                       |
| Depreciation and amortization                | 36,489          | 37,147         | 31,485         | 25,495         | 25,185         | 21,323         | 392                               | 291                       |
| Gross cash flow                              | 52,804          | 50,131         | 57,040         | 47,908         | 46,371         | 39,788         | 567                               | 422                       |
| Total research and development expenses      | 15,292          | 16,358         | 15,250         | 13,021         | 14,068         | 13,873         | 164                               | 122                       |
| Total assets                                 | 502,815         | 471,874        | 490,365        | 508,694        | 481,357        | 454,940        | 5,406                             | 4,022                     |
| Total current assets                         | 249,326         | 201,358        | 196,282        | 217,970        | 200,667        | 182,317        | 2,680                             | 1,994                     |
| Total tangible fixed assets                  | 163,709         | 181,020        | 192,362        | 174,151        | 159,396        | 158,293        | 1,760                             | 1,309                     |
| Total current liabilities                    | 76,550          | 69,041         | 89,074         | 94,404         | 79,228         | 84,856         | 823                               | 612                       |
| Total noncurrent liabilities                 | 88,446          | 77,816         | 56,457         | 55,697         | 60,646         | 54,900         | 951                               | 707                       |
| Total shareholders' equity (Note 5)          | —               | —              | —              | —              | 339,127        | 312,929        | —                                 | —                         |
| Total net assets (Note 5)                    | 337,818         | 325,016        | 344,833        | 358,592        | —              | —              | 3,632                             | 2,702                     |

## Segment information

|  |           |           |           |           |           |           |          |         |
|--|-----------|-----------|-----------|-----------|-----------|-----------|----------|---------|
| Chemicals and Resins                                       |           |           |           |           |           |           |          |         |
| Net sales  | ¥ 202,855 | ¥ 224,332 | ¥ 243,784 | ¥ 201,221 | ¥ 190,753 | ¥ 167,264 | \$ 2,181 | € 1,622 |
| Operating income   | 42,963    | 37,065    | 50,180    | 35,643    | 31,868    | 28,420    | 461      | 343     |
| Fibers and Textiles  |           |           |           |           |           |           |          |         |
| Net sales  | 79,983    | 96,116    | 105,235   | 107,924   | 109,106   | 109,828   | 860      | 639     |
| Operating income   | (1,736)   | 883       | 6,856     | 7,985     | 9,450     | 7,920     | (18)     | (13)    |
| High-Performance Materials,<br>Medical Products and Others |           |           |           |           |           |           |          |         |
| Net sales  | 50,042    | 56,327    | 68,581    | 76,138    | 75,213    | 77,781    | 538      | 400     |
| Operating income   | 4,238     | 4,376     | 6,237     | 7,945     | 8,456     | 7,332     | 45       | 33      |

Amounts per share: Yen U.S. dollars (Note 1) Euro (Note 2)

|                                     |         |         |         |         |         |         |         |        |
|-------------------------------------|---------|---------|---------|---------|---------|---------|---------|--------|
| Net income:                         |         |         |         |         |         |         |         |        |
| Primary                             | ¥ 46.86 | ¥ 37.29 | ¥ 72.15 | ¥ 60.95 | ¥ 57.51 | ¥ 50.13 | \$ 0.50 | € 0.37 |
| Fully diluted                       | 46.81   | 37.26   | 71.99   | 60.80   | 57.41   | 50.12   | 0.50    | 0.37   |
| Cash dividends applicable to period | 16.00   | 22.00   | 22.00   | 18.50   | 15.00   | 12.00   | 0.17    | 0.12   |
| Total shareholders' equity          | 961.24  | 924.48  | 981.82  | 967.80  | 922.65  | 852.26  | 10.33   | 7.68   |
| Financial ratios:                   |         |         |         |         |         |         |         |        |
| Cost of sales ratio (%)             | 71.3%   | 73.2%   | 70.7%   | 71.6%   | 71.0%   | 71.6%   |         |        |
| Equity ratio (%)                    | 66.5    | 68.2    | 69.7    | 70.0    | 70.5    | 68.8    |         |        |
| Return on equity (ROE) (%)          | 5.0     | 3.9     | 7.3     | 6.4     | 6.5     | 6.0     |         |        |
| Return on assets (ROA) (%) (Note 6) | 6.2     | 6.1     | 9.6     | 8.1     | 8.2     | 7.6     |         |        |
| Payout ratio (%)                    | 34.1    | 59.0    | 30.5    | 30.4    | 26.1    | 23.9    |         |        |
| Number of employees                 | 6,630   | 6,861   | 6,770   | 6,812   | 6,842   | 6,919   |         |        |

Notes: 1. The United States dollar amounts represent the translation of Japanese yen at the rate of ¥93 = \$1.

2. Euro amounts represent the translation of Japanese yen at the rate of ¥125 = €1.

3. Certain reclassifications of previously reported amounts have been made to conform with current classifications.

4. Since the year ended March 31, 2004, the "Amounts per share" figures have been calculated in accordance with the Japanese Financial Accounting Standard "Accounting for Earnings per Share."

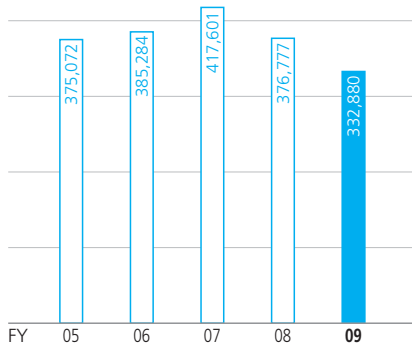
5. Since the year ended March 31, 2007, the balance sheet is divided into sections on assets, liabilities, and net assets in accordance with Accounting Standards Board of Japan "Accounting Standard for Presentation of Net Assets in the Balance sheet" and "Guidance on Accounting Standard for Presentation of Net Assets in the Balance Sheet."

6. Return on assets = Operating income / Average total assets x 100 (%)

Figures rounded down to the nearest million of yen & US dollars.

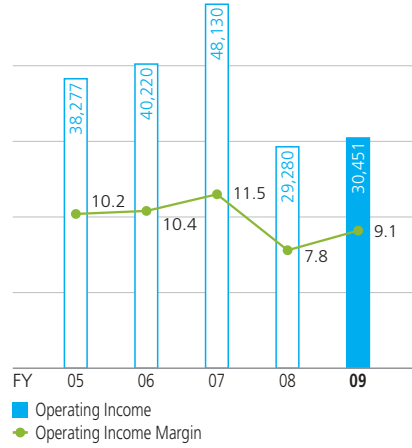
### Net Sales

¥ Million



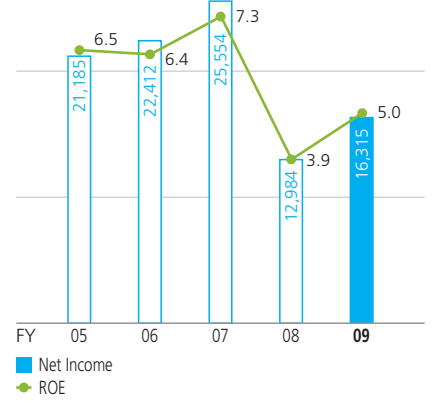
### Operating Income & Operating Income Margin

¥ Million, %



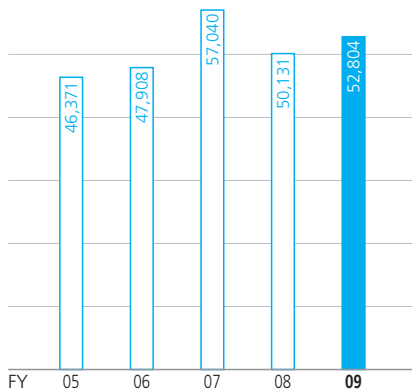
### Net Income & ROE

¥ Million, %



### Gross Cash Flow

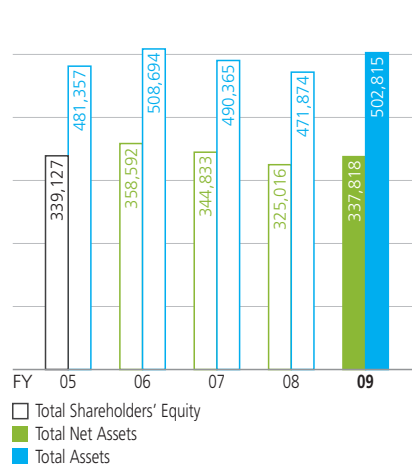
¥ Million



Gross Cash Flow = Net income + Depreciation and amortization

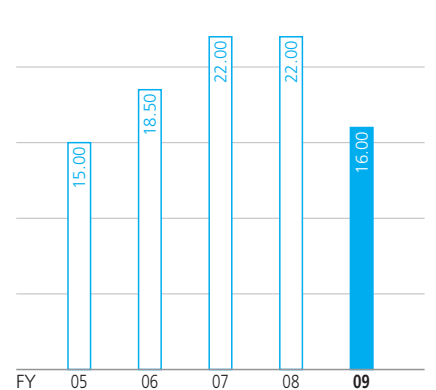
### Total Shareholders' Equity, Total Net Assets & Total Assets

¥ Million



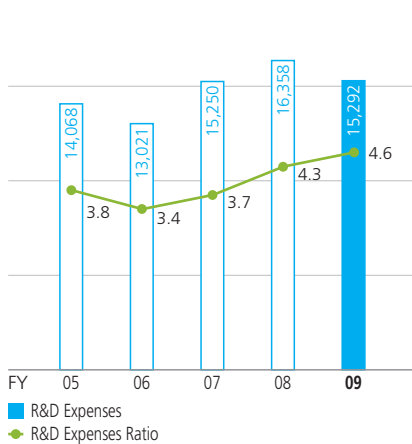
### Cash Dividends per Share

¥



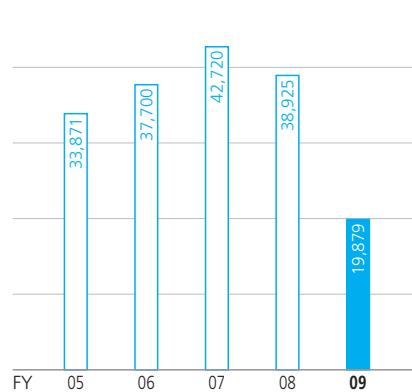
### R&D Expenses & R&D Expenses Ratio

¥ Million, %



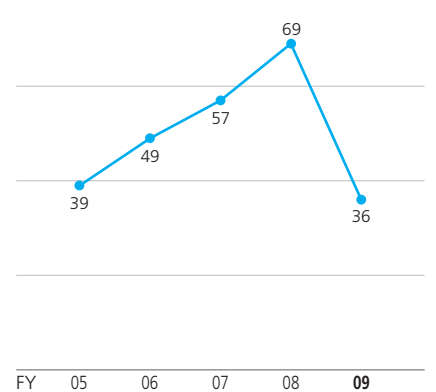
### Capital Expenditures

¥ Million



### Domestic Naphtha

¥ Thousand/kl



Figures are track record (average) of Kuraray